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## 2020 Getting it Done: The *Art* of Project Management

The Mountaineers, 7700 Sand Point Way NE, Seattle WA

*\* all sessions/speakers subject to change*

### MARCH 4 PROGRAM SCHEDULE: *WAIT, WHAT'S MY JOB?*

8:30 – 9:00	REGISTRATION + LIGHT BREAKFAST
9:00 – 10:15	<b>WELCOME, INTRODUCTIONS + PROGRAM KICK-OFF</b> Ted Sive   <i>Program Moderator</i> Cassie Blair   AIA Seattle
10:10 – 10:20	10 MINUTE BREAK
10:20 – 11:05	<b>THE ATTORNEY'S VIEW: <i>DELIVERY METHODS AND COLLABORATION</i></b> Tom Owens   Mendal Owens PS
11:05 – 11:15	10 MINUTE BREAK
11:15 – 12:00	<b>THE ATTORNEY'S VIEW: <i>HOW TO PUT LITIGATORS OUT OF BUSINESS</i></b> Lindsey Plugrath   Cairncross & Hempelmann
12:00 – 12:30	<b>Q&amp;A / DISCUSSION</b> Tom Owens   Mendal Owens PS Lindsey Plugrath   Cairncross & Hempelmann
12:30 – 1:15	NETWORKING LUNCH
1:15 – 2:15	<b>THE PROJECT MANAGEMENT ROADMAP: <i>CONCEPTS</i></b> Ted Sive   <i>Program Moderator</i>
2:15 – 2:25	10 MINUTE BREAK
2:25 – 2:55	<b>THE PROJECT MANAGEMENT ROADMAP: <i>THE ART OF PROJECTS</i></b> Ted Sive   <i>Program Moderator</i>
2:55 – 3:40	<b>PROJECT KICKOFFS</b> Ted Sive   <i>Program Moderator</i>
3:40 – 4:00	20 MINUTE BREAK
4:00 – 5:00	<b>LIGHTNING ROUND / PANEL DISCUSSION</b> Marlene Chen, AIA, LEED AP   Olson Kundig Christopher Colley, RA, Assoc. DBIA, LEED AP   Graham Construction Patreese Martin, AIA, LEED AP BD+C   Bohlin Cywinski Jackson
5:00	PROGRAM ENDS

### ATTENDEE RESOURCES

To download course materials and access logistical information, please visit:  
[www.aiaSeattle.org/2020gettingitdoneresources/](http://www.aiaSeattle.org/2020gettingitdoneresources/) password: **PMS2020**

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### PROGRAM MODERATOR



**Ted Sive, Owner, Ted Sive Consulting** | Ted Sive, FSMPS, Honorary AIA (Seattle) works with A/E/C companies to create business strategy, develop marketing communications, and forge collaborative teams. With more than twenty-five years working with leading architectural, engineering, and construction firms, Sive is sought after for his skills as a facilitator, strategist, coach, and trainer. A frequent speaker and industry pundit (for ACEC, AGC, AIA, SMPS, ULI and others), Sive's white papers on the strategic impacts of IPD (Integrated Project Delivery) and BIM (Building Information Modeling) have been widely quoted, and he is an author included in the AIA Architect's Handbook published by Wiley.

### PRESENTERS



**Marlene Chen, Principal, Olson Kundig** | Principal Marlene Chen is a natural translator. In her role as project manager at Olson Kundig, Marlene translates the complexities of the design and construction process to clients, while also communicating client needs and priorities back to design teams. Since joining the firm in 2005, Marlene has helped groups large and small express their missions in built form – from large organizations like the Bill & Melinda Gates Foundation, Tillamook and Microsoft, to private residential and commercial clients. “I find great joy in helping clients tell their stories,” Marlene explains. “Expressing that narrative in a three-dimensional, experiential format is something our clients have often never done before. It's my job to ask, how can we bring their story to life through architecture and exhibit design in a way that reflects their brand, their identity and their vision?” Equal parts listener and educator, Marlene helps clients feel empowered to make decisions and hone in on the best way to translate their values into built form. All the while, Marlene keeps the bigger picture in mind, balancing the concerns of budget, schedule, client needs and design goals.



**Chris Colley, Pre-Construction Manager, Graham Construction** | Chris is a Pre-Construction Manager at Graham Construction in Seattle. He currently leads preconstruction efforts for both public and private clients using a variety of delivery methods. Leveraging his experience in both design and construction, he approaches preconstruction from the lens of being bilingual. Chris is committed to finding new ways of leveraging interdisciplinary teams to drive value back into projects during the design phase and organize teams for success once projects move into construction. Chris has over 15 years of professional experience, is a registered Architect in Washington and an Associate DBIA professional.

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**Mohammed Haq, Associate Principal, PAE** | Mohammed is a mechanical engineer with over 20 years of experience being a business leader, project management, and design services for multidisciplinary firms and varying project types. Skilled at communication and collaboration, Mohammed excels at working alongside the owner and team to help create attractive built environments. His passion for sustainable and high performance solutions for every project is the driving force for his passion in the built environment. He is skilled at providing the vision and the necessary tools and directions to his team on projects so that they can be successful in completing all project tasks. With experience in government, higher education, commercial, K-12, aviation, and healthcare, his well-rounded expertise

allows him to navigate the delivery method and PM tools used to make each project successful. During his free time Mohammed is an active basketball coach that provides mentorship to his young students in learning the importance of TEAM work, build confidence, and learning from your failures. He utilizes all these attributes to his everyday interaction with business and off time.



**Patreese Martin, Principal, Bohlin Cywinski Jackson** | Patreese Martin, AIA, LEED AP BD+C is a Principal in the Seattle office of Bohlin Cywinski Jackson. She leads teams and client groups with a perspective drawn from her many years of experience on an unusually varied range of projects, including single family residential, cultural, institutional, corporate, landscape and interiors projects. Her work has been honored with many design awards and distinctions. She is driven by innovative opportunities for people-to-people engagement, reflection, and inspiration through elegant, well-crafted architecture, grounded in its place and time. Patreese also directs Bohlin Cywinski Jackson's AIA 2030 Commitment effort and is a leader in mentoring the professional growth of young architects in the firm. She is a member of the City of Seattle Design Review Board and a

former AIA Seattle Director and has served on numerous university student juries and volunteer boards. Patreese is a graduate of the University of Washington and the University of Pennsylvania.



**Tom Owens, Partner, Mendal Owens PS** | Tom has been representing clients for over 20 years. He is a construction and business lawyer with a strong background in design professional law and contract negotiation with a passion to help his clients build their businesses and negotiate good deals. Tom was an independent business person – electrical contractor – in the construction industry before he went to law school. Tom began in private practice representing construction owners and small businesses. He became General Counsel for a major multinational architecture firm early in his career. After 13 years with the architecture firm Tom transitioned back to private practice. His clients are predominately design professionals and independent business people or their companies. Tom has drafted and negotiated numerous design professional contracts from

stadia, hospitals and corporate headquarters to small tenant improvements and remodels. He has participated in negotiating several integrated project delivery contracts. Tom brings his strong negotiation skills to his role as Mediator. He has worked with firms with staffs as large as 30,000 and as small as two.

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**Lindsey Pflugrath, Attorney, Cairncross & Hempelmann** | Lindsey is a construction law attorney with Cairncross & Hempelmann. Her clients include owners, owner's representatives, contractors, multi-disciplinary design firms, and engineering and architecture firms. Lindsey has devoted her career to understanding the risks faced by design and construction professionals, working together with her clients to manage those risks, while encouraging growth and innovation in their practices. Her practice is thoroughly integrated with her clients' projects; she provides counsel on contract negotiation, project delivery, budget and schedule constraints, payment disputes, and post-completion claims. Lindsey is very proud to have served as a three-term member of

the Board of Directors at the AIA, and to have participated on the Practice & Ethics and Women in Design Committees, the Center for Architecture and Design Executive Committee and many other exciting AIA initiatives. Lindsey is also active with ACEC, ULI, and is a member of the Board of Directors for the Seattle Architecture Foundation.



**Heather Skeeahan, Design Manager, GLY Construction** | After many years at ZGF, Heather joined GLY Construction's VDC department because she saw a great opportunity to facilitate a more seamless relationship between the worlds of design and construction. Her combined expertise in project management, project engineering and architectural and technical design, together with my passion for the possibility of virtual design tools, bring a new perspective to the way GLY Construction supports delivery of the design team's intent. Her current role draws on her communication and technical design skills to bridge the gap between the design team and construction. Heather's role goes beyond using the model to identify and resolve constructability issues – she leverages it as a truly interactive platform

to confirm examinations, reflect decisions made by the entire design team, suggest more effective ways to execute building in the field, minimize waste and efficiently schedule and communicate project development.